RES-1331  RESOLUTION TO RECEIVE AND ACCEPT
THE ANNUAL FINANCIAL AUDIT AND THE
FEDERAL AWARDS AUDIT FOR THE
1997-98 FISCAL YEAR
APPROVED ............................................................. 1

RES-1332  RESOLUTION TO RECONCILE THE 1997-98
GENERAL FUND BUDGET TO ACTUAL
REVENUE AND EXPENDITURE PATTERNS
APPROVED ............................................................. 3

RES-1333  RESOLUTION TO MODIFY GENERAL FUND
OPERATING BUDGET FOR FY1998-99
APPROVED ............................................................. 4

RES-1334  RESOLUTION TO APPROVE REAPPOINTMENT
TO THE SVSU FOUNDATION
APPROVED ............................................................. 5

RES-1335  RESOLUTION TO ADOPT REVISED RESIDENCY
POLICY
APPROVED ............................................................. 6

RES-1336  RESOLUTION TO CONFIRM BOARD MEMBERS
FOR PREVIOUSLY AUTHORIZED CHARTER
SCHOOLS
APPROVED ............................................................. 7

BM-911  MOTION TO ADJOURN
APPROVED ............................................................. 14
MINUTES
BOARD OF CONTROL
Regular Meeting
1:30 p.m.
Board of Control Room - Wickes Hall

Present:   Braun
           Gilbertson
           Kelly
           Law
           Rush
           Sims
           Vitito
           Walpole

Absent:    Escobedo

Others
Present:   J. Bridges
           J. Chipman
           S. Emond
           L. Engel
           S. Galloway
           G. Hamilton
           J. Hewitt
           C. Jerome
           C. Lange
           C. Looney
           R. Maurovich
           D. Mrozinski
           J. Muladore
           P. Novak
           R. Payne
           P. Saft
           E. Sparapani
           J. Stanley
           S. Strobel
           R. Thompson
           R. Tutsock
           K. Wahl
           C. Wolfe
           R. Yien
           Press (2)
I. CALL TO ORDER

Chairperson Walpole called the meeting to order at 1:35 p.m.

II. PROCEDURAL ITEMS

A. Approval of Agenda and Additions to and Deletions from Agenda

The agenda was APPROVED as distributed.

B. Approval of August 17, 1998 Regular Meeting Minutes

It was moved and supported that the minutes of the August 17, 1998 regular meeting be approved.

The minutes were unanimously APPROVED as written.

C. Recognition of Official Representative of the Faculty Association

Dr. Ervin F. Sparapani, President of the Faculty Association, commented on the fact that SVSU had hired 26 new faculty members this year – the largest group of new faculty in the history of the University. Fall enrollments of over 8,000 students are also record-breaking. Dr. Sparapani noted that the ongoing construction and the continuing improvement of the campus attracted new students and faculty and that the University's infrastructure, including the Faculty Contract, contributed to their retention.

D. Communications and Requests to Appear Before the Board

There were no communications or requests to appear before the Board.

III. ACTION ITEMS

1) Resolution to Receive and Accept the Annual Financial Audit and the Federal Awards Audit for the 1997-98 Fiscal Year
RES-1331  It was moved and supported that the following resolution be adopted:

WHEREAS, Both University financial statements and the audit of federal awards in accordance with provisions of the Single Audit Act of 1984 for the 1997-98 fiscal year as audited by Andrews Hooper & Pavlik, P.L.C., were reviewed by the Finance and Audit Committee of the Board; and

WHEREAS, The Administration recommends that they be submitted to the Board of Control for receipt and acceptance,

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control receive and accept the audits as submitted.

James Muladore, Controller/Assistant Vice President, Administration and Business Affairs, told the Board both the Annual Financial Audit and the Federal Awards Audit for the 1997-98 fiscal year were unqualified and without material findings. The auditors this year also performed some procedures to assess risk of the potential for fraud or errors in the presentation of financial statements. There were no findings in that area either. The University had a good year financially, with overall fund balances increasing from $4.7 to $5.2 million.

Trustee Vitito stated: "We spent a lot of time with the auditors when they were here, and had a very good and open interchange with them — a couple of hours at least. We also had time to talk privately with them about issues relative to the audit. . . . It was a clean audit. The auditors were very satisfied with the quality of work that the staff here put into the audit, the cooperation they gave and the cleanliness of the data they worked with to file the final report. So we're satisfied . . . that this is a good audit."

Trustee Rush added: "I concur with everything Bob said. It went very well. I feel very comfortable that we're on target. The work was accurate, and we're in good financial condition — everything was done on a fairly conservative basis. We have confidence in the auditors and the
administration. . . It’s a very good audit.”

Trustee Vitito noted: “We also talked about new things we ought to be looking at – new testing procedures we ought to be thinking about and new techniques we ought to be using. We spent a lot of time on this. It was a good meeting, and that gave us confidence in the report also.”

Trustee Rush added: “About a year ago we asked the auditors to rotate some of their personnel from other universities to SVSU. They have this particular firm that deals with a number of universities across the State, and rather than have the same people get deeply entrenched here, we asked the auditors to rotate them. They did that, and the feedback we’re getting from the auditors is that our people stack up very well, and that we should feel very good about them.”

Chairperson Walpole asked whether Trustee Rush meant the personnel from the auditing firm or the University staff. Trustee Rush replied that he was referring to the University administration.

The motion was APPROVED unanimously.

2) Resolution to Reconcile the 1997-98 General Fund Budget to Actual Revenue and Expenditure Patterns

RES-1332 It was moved and supported that the following resolution be adopted:

WHEREAS, The audited financial statements for the 1997-98 fiscal year are completed; and

WHEREAS, The variances in actual revenue and spending patterns have been reviewed with the Finance and Audit Committee in accordance with Resolution 535 approved March 8, 1982,

NOW, THEREFORE, BE IT RESOLVED, That the Board of Control receive this report and approve variances in revenue and spending patterns from the fiscal year 1997-98 General Fund Operating Budget. (See Appendix One: Budget)

President Gilbertson stated: “This is your final pass at what we think of now as last year’s
budget. You approved this in the spring of 1997. We have modified this budget over the course of the year as our actual revenues came into focus. This action closes the fiscal year which ended last July 1st. There were no real highlights or surprises, given the reports you received in the past. There was a slight increase in the state appropriation over the original amount, and a slight increase in tuition and fees. There were also some offsetting expenditures and ... a small contribution to the institutional fund balance ...of roughly 1%. This is not a profit margin – this is a fund balance which is available for other long-term projects and needs. ... All in all this was a positive year.”

Chairperson Walpole congratulated the University staff for a job well done.

The motion was APPROVED unanimously.

3) Resolution to Modify General Fund Operating Budget for FY1998-99

RES-1333 It was moved and supported that the following resolution be adopted:

WHEREAS, The Board of Control adopted on June 22, 1998 the General Fund Operating Budget for fiscal year 1998-99; and

WHEREAS, Subsequent to that date the University has revised its revenue and expenditure estimates to reflect changes to various revenue categories and expenditure allocations required for compensation, services, supplies, and equipment;

NOW, THEREFORE, BE IT RESOLVED, That the attached schedule indicating a recommended revised base budget be adopted for fiscal year 1998-99. (See Appendix Two: Summary)

President Gilbertson told the Board this was its second pass at the current year’s budget, which it had adopted in June for 1998-99, and which had begun on July 1st of this year. At that time, the administration was uncertain about what the final state appropriation was going to be, and was acting on projections of what enrollments would be. The state appropriation for the year is now known. Enrollments have exceeded projections, as has the revenue projection based on those
enrollments. Resolution 1333 asks the Board to modify the original budget in light of the more current information based upon actual legislative action and actual fall semester enrollments.

State appropriations came in slightly below projections, but actual enrollments and tuition revenue were considerably above projections, as reflected in additional revenues of approximately $750,000. There are offsetting expenditures, some of which are associated with enrollment growth, and some of which are for one-time uses during the course of this year until the base budget increases are recognized next year. All in all, the budget position for this year looks very favorable.

The motion was APPROVED unanimously.

4) Resolution to Approve Reappointment to the SVSU Foundation

RES-1334 It was moved and supported that the following resolution be adopted:

WHEREAS, The SVSU Foundation bylaws stipulate that the Board shall include four Board of Control members; and
WHEREAS, The term currently held by Ruth A. Braun is expiring;
NOW, THEREFORE, BE IT RESOLVED, That Ruth A. Braun be reappointed to serve another four-year term, ending September, 2002.

President Gilbertson reminded the Board that the SVSU Foundation is a private 501 (c)(3) corporation. The majority of its members are “outside” directors – persons who have no other formal affiliation with the institution – but under the Foundation bylaws there are also members of the Foundation Board who are selected by the SVSU Board of Control for membership. This resolution is meant to recognize Ruth Braun’s past service and to continue her service on the Foundation Board.

Chairperson Walpole asked Trustee Braun whether she would be willing to serve another
term on the Foundation Board. She replied that she would.

The motion was APPROVED unanimously.

5) Resolution to Adopt Revised Residency Policy

RES-1335 It was moved and supported that the following resolution be adopted:

WHEREAS, Saginaw Valley State University has recommended a revised residency policy; and
WHEREAS, SVSU's Board of Control has reviewed the revision;
NOW, THEREFORE, BE IT RESOLVED, That the revised residency policy be adopted effective September 5, 1998.

President Gilbertson told the Board this resolution pertained to the categorization of students as in-state or out-of-state residents for tuition purposes.

Dr. Robert L. Maurovich, Vice President for Student Services and Enrollment, stated: "The changes which are the direct benefit of a review by the committee are not changes of substance. In terms of our resident classification policy, the six-month resident requirement and a need to establish Michigan as a current domicile remain. We made just two procedural changes. ... The primary determinations made here are for students who come to SVSU and seek to change their residency during the course of the year. We have moved that process from the Office of Admissions to the Office of the Registrar, because the majority of students involved are already at the institution. The second change is to make a modification with regard to the membership of the Appeals Committee. Other than that, there are no changes in the Residency Policy."

The motion was APPROVED unanimously.

6) Resolution to Confirm Board Members for Previously Authorized Charter Schools
RES-1336  It was moved and supported that the following resolution be adopted:

WHEREAS, The Saginaw Valley State University Board of Control, the school's authorizing agent, requires that University Chartered Schools Board of Directors have a minimum of five members and a maximum of nine members; and

WHEREAS, individual Charter Schools have a desire to replace Board members who have submitted their resignation; and

WHEREAS, Certain Charter Schools have a desire to have parents of students represented on their Board of Directors; and

WHEREAS, Certain Charter Schools desire to reappoint a Board member whose term of office has expired;

NOW, THEREFORE, BE IT RESOLVED, That the individuals listed below be appointed by the Saginaw Valley State University Board of Control as new members of the Board of Directors of the following Charter Schools:

Cesar Chavez Academy, Detroit Michigan

Beatriz Esquivel  Reappointment  Term: 10/98 - 6/30/01 (3 years)

Ignacio Gonzalez  Reappointment  Term: 10/98 - 6/30/01 (3 years)

Creative Learning Academy, Beaverton, Michigan

Glenn Whipple  Appointment  Term: 10/98 - 6/30/01 (3 years)

Mr. Whipple is a retired laborer with the desire to see that children today receive a high quality education. Mr. Whipple is a native of Michigan and has lived in the Beaverton area for ten years. One of his hobbies includes computer technology.

Detroit Community High School, Detroit, Michigan

Margaret Runyon  Reappointment  Term: 10/98 - 6/30/99 (1 year)

Joni Scott  Appointment  Term: 10/98 - 6/30/01 (3 years)

Ms. Scott will be the first school parent representative on the Board. She has two children who attend Detroit Community School. Ms. Scott is a community activist and advocate for community service initiatives. She is assisting the school in
coordinating a volunteer program through community service. Ms. Scott is currently working toward a diploma in Urban Ministry through the Ecumenical Theological Seminary.

**Grattan Academy, Belding, Michigan**

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<thead>
<tr>
<th>Name</th>
<th>Type</th>
<th>Term</th>
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<tbody>
<tr>
<td>Gregory Carroll</td>
<td>Reappointment</td>
<td>10/98 - 6/30/99 (1 year)</td>
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<tr>
<td>Shelly Hitchings</td>
<td>Appointment</td>
<td>10/98 - 6/30/00 (2 years)</td>
</tr>
</tbody>
</table>

Ms. Hitchings is Manager of Community Bio-Resources, Inc., where she has served for seventeen years. Her responsibilities include production forecasting, cost analysis, marketing, budgeting, hiring, firing, motivation, regulatory compliance with federal, state and local laws, among other duties. She is dedicated to providing/ensuring an atmosphere at school where love of learning is first and foremost and each child is given the opportunity to blossom and realize his or her gifts and talents.

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<tr>
<th>Name</th>
<th>Type</th>
<th>Term</th>
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</thead>
<tbody>
<tr>
<td>Betsy Koett</td>
<td>Appointment</td>
<td>10/98 - 6/30/01 (3 years)</td>
</tr>
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</table>

Ms. Koett has attended Olivet College for two years and Elmhurst College for one year. She currently works as a bookkeeper for Design Rite in Rockford, Michigan, where she handles bookkeeping and billing responsibilities. Ms. Koett is interested in serving on the Board because she wants to be a part of the hard working team already in place that will make this Academy the top school in the area.

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<tr>
<th>Name</th>
<th>Type</th>
<th>Term</th>
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</thead>
<tbody>
<tr>
<td>Sharon O’Brien</td>
<td>Appointment</td>
<td>10/98 - 6/30/01 (3 years)</td>
</tr>
</tbody>
</table>

Ms. O’Brien received her Bachelor of Science in Nursing from Grand Valley State University and is currently pursuing a graduate degree in Nursing. She also attended Davenport College of Business, majoring in Business Management. Ms. O’Brien has been an active member of the surrounding community for many years and feels that in order for the school to thrive, the support and involvement of the community is essential.
HEART Academy, Detroit, Michigan

Kathleen Clarke  Reappointment  Term: 10/98 - 6/30/01 (3 years)

Joyce Penn  Reappointment  Term: 10/98 - 6/30/01 (3 years)

Mosaica Academy of Saginaw, Saginaw, Michigan

Steven Harris  Appointment  Term: 10/98 - 6/30/01 (3 years)

Mr. Harris is a graduate of Arthur Hill High School and attended Delta College for two years. He has had extensive training in the area of sales and has been a member of the business community for over 25 years. Mr. Harris currently serves as Ambassador with the Saginaw County Chamber of Commerce and serves on several committees. Mr. Harris strongly supports the charter school philosophy and believes that with his varied contacts throughout the Tri-city area he can further the agenda of Mosaica Academy.

New Directions Institute, Pontiac, Michigan

Joyce Esterberg  Reappointment  Term: 10/98 - 6/30/01 (3 years)

Lilian Molitz  Reappointment  Term: 10/98 - 6/30/01 (3 years)

Julie Nelson  Reappointment  Term: 10/98 - 6/30/01 (3 years)

Sunrise Education Center, Tawas City, Michigan

Kay Johnson  Reappointment  Term: 10/98 - 6/30/01 (3 years)

James Clark  Appointment  Term: 10/98 - 6/30/01 (3 years)

Mr. Clark attended GMI, taking classes relating to trade as an apprentice die maker and Industrial Management (graduating third in his class). He is a retired Senior Reliability Engineer at General Motors after 38 years of service. Mr. Clark currently serves on the MSU Extension Service Council.
President Gilbertson reminded the Board that under the legislation which conferred upon SVSU the responsibility of authorizing public school academies, the Board of Control is responsible for the selection, appointment and reappointment of Board members for the public school academies.

Larry Engel, Director of School and University Partnerships, noted that the expiration dates for most of the prospective Board members would be on June 30th, making it easier to keep track of when their terms expired. He has also instructed each of the charter schools that in the future appointments will only be brought before the Board of Control in the months of December and June, unless there is an emergency, such as a school lacking a quorum.

The motion was APPROVED unanimously.

IV. INFORMATION AND DISCUSSION ITEMS

7) Staff Member of the Month

David Mrozinski, Staff Member of the Month for October, was presented to the Board. (See Appendix Three: Mrozinski).

8) Report by the College of Education

President Gilbertson stated: “The College of Education has a very important mission, not just for our institution and the opportunities we provide our students, but for the entire region. It’s one of the ways our University can most directly and dramatically impact this region. It goes right to the core of the most important determinant quality in our K-12 schools -- the quality of professional talent that we attract to the profession and prepare for entry into the public school system. That’s our mission for the College of Education.”
Dr. Kenneth Wahl, Acting Dean of the College of Education, told the Board that almost a third of the students at SVSU are taking undergraduate classes that relate to the College of Education, and approximately 73.8% of the students in the graduate program at SVSU are in the College of Education. The College's undergraduate credit hours earned have increased 58% since 1992, and the graduate credit hours have increased 102%, giving it an overall increase of 74.2%. Ten years ago the College placed 52 student teachers. This year there are 185 student teachers for the winter semester.

Dr. Susie Emond, Chairperson of the Early Childhood/Elementary & Special Education program, reviewed the requirements for admission to the College of Education, to graduate and to be certified to teach at the elementary level. She noted that approximately 60% of the students who applied to the Elementary program this fall were admitted: 84 were admitted and 54 were denied. Currently the grade point average required to apply to the College is 2.75. However, the program is so competitive that grade points are running much closer to 3.2 or 3.3. The program is very difficult to get into, because so many qualified students apply. Three sections of all methods classes are currently being taught.

Dr. Carol Wolfe, Professor of Teacher Education/Middle & Secondary Education, told the Board the Secondary program had also grown -- they are now teaching three sections of methods courses instead of two, as in the past. A number of students will be denied this application period because there are not enough seats for all of them. They are not just sent a letter of denial, but are counseled as to how they might apply for admission in a more successful manner in the future.
Dr. Wahl told the Board that SVSU's Clinical Experience program requires a great deal more field experience than those of any of its peer institutions in the area. Through a partnership program, schools which host a student teacher from SVSU are given one hour of graduate credit per student, which they can bank for use by their teachers. This program has given SVSU an edge in terms of working with the schools and has cemented good relationships with them. This fall over 700 SVSU students will be out in area schools involved in Teacher Education 100, student teaching, Methods of Reading, and other classes.

SVSU's Clinical Experience program was chosen by the National Council for Accreditation of Teacher Education (NCATE) as an exemplary program for the entire nation.

Jeanne Chipman, Certification Officer, reviewed the certification processes required by the State of Michigan and the Michigan Department of Education.

Dr. Paul Novak, Associate Professor, Educational Leadership & Services, noted that there was an incredible demand for teachers and administrators from both our undergraduate and graduate programs.

Dr. Jennifer Bridges, Chair of the Health & Physical Education Department, stated: "We are particularly proud that we are one of only 80 programs in the country in Physical and Health Education that have received an extremely rigorous accreditation... in Michigan, we're only one of a handful of universities that have that.”

Dr. Wahl told the Board that Dr. Sparapani had led SVSU's first NCATE group, and that Dr. Wolfe was Chairperson of that committee the second time around. For the next visit, Dr. Novak and
Dr. Gretchen Owocki will serve as Co-Chairs.

V. REMARKS BY THE PRESIDENT

President Gilbertson asked Chris Looney, Registrar, to review the fall semester enrollment comparisons sheet. (See Appendix Four: Enrollments) Mr. Looney noted that for the first time in its history, SVSU’s enrollment was over 8,000, which is a 7% increase over fall of 1997 and a 7.28% increase in credit hours. He stated: “An increase like that doesn’t happen in just one place in the University. New students were up, returning students were up, undergraduates were up, graduate students were up. We’re seeing strong growth in a number of categories, which bodes well for the future. Keep in mind that in addition to the continued strength in the College of Education, we brought on-line the Communication/Multi-Media program in the College of Arts and Behavioral Sciences this fall, as well as the Manufacturing and Technological Processes program in Science, Engineering and Technology. Our graduate programs are increasing, and consequently we’re also seeing an increase in graduate students.”

* * *

President Gilbertson noted that classes were off to a good start, and the football team was undefeated. The bells for the Bell Tower have arrived and should be mounted later in the day. The dedication ceremony will be held on October 17th.

* * *

Stephon Galloway, President of the Student Association, told the Board that the Student Association had initiated a program which had, to this date, registered 46 people to vote in the
upcoming elections.

VI. OTHER ITEMS FOR CONSIDERATION OR ACTION

There were no other items for consideration or action.

VII. ADJOURNMENT

9) Motion to Adjourn

BM-911 It was moved and supported that the meeting be adjourned.

The motion was APPROVED unanimously.

The meeting was adjourned at 2:58 p.m.

Respectfully submitted:

__________________________
Robert H. Walpole
Chairman

__________________________
D. Brian Law
Secretary

__________________________
Jo A. Stanley
Recording Secretary
# SAGINAW VALLEY STATE UNIVERSITY
## GENERAL FUND BUDGET SUMMARY
### FISCAL YEAR 1997-98

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>BUDGET</th>
<th>ACTUAL REVENUES AND EXPENDITURES</th>
<th>BUDGET VARIANCE</th>
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<td>State Appropriation</td>
<td>$22,316,580</td>
<td>$22,461,994</td>
<td>$145,414</td>
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<td>Tuition and Fees</td>
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<td>18,947,254</td>
<td>339,254</td>
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<tr>
<td><strong>Other Revenues</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Indirect Cost Recoveries</td>
<td>$370,000</td>
<td>$536,716</td>
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</tr>
<tr>
<td>Investment Income</td>
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<td>524,236</td>
<td></td>
</tr>
<tr>
<td>Departmental/Other</td>
<td>955,000</td>
<td>810,859</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td>42,574,580</td>
<td>43,261,859</td>
<td>706,279</td>
</tr>
</tbody>
</table>

| EXPENDITURE ALLOCATIONS | | | |
| Compensation | | 30,293,494 | (624,774) |
| Supplies, Materials & Services | 12,093,774 | 1,660,062 |
| Capital Expenditures | | 662,686 | (559,914) |
| **TOTAL EXPENDITURES** | 43,049,954 | 475,374 |

| Resources Over/(Under) Expenditure Allocations | | 231,105 | $231,105 |

| FUND BALANCE, Beginning of year | | 635,381 |
| FUND BALANCE, End of year | | $866,486 |
**SAGINAW VALLEY STATE UNIVERSITY**  
**GENERAL FUND BUDGET SUMMARY**  
**FY99-Revision**

### RESOURCES

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<th></th>
<th>FY99</th>
<th>Revised FY99</th>
<th>NET CHANGE</th>
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<td>$23,114,951</td>
<td>$23,076,264</td>
<td>($38,687)</td>
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<td>State Appropriation †</td>
<td>19,643,000</td>
<td>20,400,000</td>
<td>757,000</td>
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<tr>
<td>Tuition and Fees ‡</td>
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<tr>
<td>Miscellaneous</td>
<td>44,097,951</td>
<td>44,816,264</td>
<td>718,313</td>
</tr>
<tr>
<td><strong>Total Resources</strong></td>
<td><strong>44,097,951</strong></td>
<td><strong>44,816,264</strong></td>
<td><strong>718,313</strong></td>
</tr>
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### EXPENDITURE ALLOCATIONS

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<th>FY99</th>
<th>Revised FY99</th>
<th>NET CHANGE</th>
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<td>10,077,635</td>
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<tr>
<td>Capital Expenditures</td>
<td>1,377,800</td>
<td>1,507,600</td>
<td>130,000</td>
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<tr>
<td><strong>Total Expenditures</strong></td>
<td><strong>44,097,951</strong></td>
<td><strong>44,816,264</strong></td>
<td><strong>718,313</strong></td>
</tr>
<tr>
<td>Resources Over/(Under) Expenditures</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

† Appropriation increase revised from 3.6% to 3.4%.

‡ Credit hour growth of 7.28% for Fall semester 1998 and 6.0% for Winter semester 1999.
Dave Mrozinski is a man with many talents, and his home in Essexville is a prime example of his abilities.

Mrozinski recently built his 1800-square-foot ranch-style home in Essexville — he didn’t have it built, but, in fact, completed much of the construction work himself.

“I have an electrical background,” Mrozinski said, noting that he has a bachelor’s degree in electrical engineering (’91) from SVSU and is a licensed electrician.

Mrozinski explained that he completed most of the skill trades projects for his home, including the plumbing, electrical, hardwood floors, cabinetry, trim and painting.

In addition to using his skills to build his own house, he has purchased and assembled the components for three home computer systems. He also constructs custom jewelry boxes.

His expertise in many areas is a benefit for SVSU. As assistant director of Physical Plant, Mrozinski supervises the grounds, maintenance, HVAC and motor pool functions in his department.

“I’m lucky that I receive good support from all directions,” he said. “The foremen and crews all are good people to work with — they make my job a lot easier. In a lot of cases, I don’t really need to supervise everyone on a daily basis. The foremen run the shops, and we have people who are good at their jobs.”

Mrozinski stated his department consists of 12 people in grounds, five in HVAC and another six workers in maintenance. The biggest challenge, Mrozinski said, is managing campus growth with resources that increase at a slower rate.

“I’m sure we’re no different than any of the other offices on campus,” Mrozinski said. “The campus continues to get larger, the number of students increases and we have to find ways to do more without adding people to our staff.”

According to Mrozinski, the “Chilled Water Loop” that presently is under construction on campus will have a positive affect on his operations. The system will enable Physical Plant personnel to control heating and cooling from a central source, instead of making individual adjustments to systems in each building.

“Operationally, that is going to make a big difference for us,” he said. “When it goes online next year, it should make us more efficient, but mostly it will be more dependable.

“This will provide us with the redundant systems we’ve never had — which means if there’s an outage in one building, we can transfer the extra load to some of the other machines on campus and still maintain cooling levels in each building,” Mrozinski said.

Occasionally, Mrozinski said he provides input on electrical issues for various campus construction projects that are being coordinated through the Office of Engineering Services.

Before coming to SVSU in October 1992, Mrozinski was employed for nine years at Essexville-Hampton Public Schools as director of operations and technology. He and his wife, Lillie, have four children: Angela, 19, and a sophomore at SVSU; Amy, 18; Dan, 15; and Jeremy, 14.
## Fall Semester Enrollment Comparisons

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<thead>
<tr>
<th></th>
<th>FALL 1997 Number (% total)</th>
<th>FALL 1998 Number (% total)</th>
<th>CHANGE Number</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Students</td>
<td>7,527</td>
<td>8,054</td>
<td>+ 527</td>
<td>7.00%</td>
</tr>
<tr>
<td>Credit Hours</td>
<td>71,870</td>
<td>77,105</td>
<td>+ 5,235</td>
<td>7.28%</td>
</tr>
<tr>
<td>Average Load</td>
<td>9.55 credits</td>
<td>9.57 credits</td>
<td>+ 0.03</td>
<td>0.26%</td>
</tr>
<tr>
<td>Men</td>
<td>2,881 (38.28%)</td>
<td>3,060 (37.99%)</td>
<td>+ 179</td>
<td>6.21%</td>
</tr>
<tr>
<td>Women</td>
<td>4,646 (61.72%)</td>
<td>4,994 (62.01%)</td>
<td>+ 348</td>
<td>7.49%</td>
</tr>
<tr>
<td>Full-Time Equiv.</td>
<td>4,716</td>
<td>5,082</td>
<td>+ 366</td>
<td>7.76%</td>
</tr>
<tr>
<td>ON Campus *</td>
<td>6,953 (92.37%)</td>
<td>7,231 (89.78%)</td>
<td>+ 278</td>
<td>4.00%</td>
</tr>
<tr>
<td>OFF Cass City</td>
<td>103 (1.37%)</td>
<td>121 (1.50%)</td>
<td>+ 18</td>
<td>17.48%</td>
</tr>
<tr>
<td>OFF Macomb</td>
<td>486 (6.46%)</td>
<td>603 (7.49%)</td>
<td>+ 117</td>
<td>24.07%</td>
</tr>
<tr>
<td>OFF Int'l MBA</td>
<td>1 (0.01%)</td>
<td>32 (0.40%)</td>
<td>+ 31</td>
<td>3100.00%</td>
</tr>
<tr>
<td>OFF Other UG</td>
<td>30 (0.40%)</td>
<td>17 (0.21%)</td>
<td>- 13</td>
<td>43.33%</td>
</tr>
<tr>
<td>OFF Other GR</td>
<td>12 (0.16%)</td>
<td>9 (0.11%)</td>
<td>- 3</td>
<td>25.00%</td>
</tr>
<tr>
<td>Apartments</td>
<td>175 (2.32%)</td>
<td>200 (2.48%)</td>
<td>+ 25</td>
<td>14.29%</td>
</tr>
<tr>
<td>Residence Halls</td>
<td>437 (5.81%)</td>
<td>442 (5.49%)</td>
<td>+ 5</td>
<td>1.14%</td>
</tr>
<tr>
<td>Commuters</td>
<td>6,726 (99.36%)</td>
<td>7,412 (92.03%)</td>
<td>+ 686</td>
<td>10.20%</td>
</tr>
<tr>
<td>Age 25 +</td>
<td>3,539 (47.02%)</td>
<td>3,771 (46.82%)</td>
<td>+ 232</td>
<td>6.56%</td>
</tr>
<tr>
<td>Under age 25</td>
<td>3,988 (52.98%)</td>
<td>4,283 (53.18%)</td>
<td>+ 295</td>
<td>7.40%</td>
</tr>
<tr>
<td>Average age</td>
<td>27 years</td>
<td>27 years</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Native Amer.</td>
<td>54 (0.74%)</td>
<td>49 (0.63%)</td>
<td>- 5</td>
<td>9.28%</td>
</tr>
<tr>
<td>Asian Amer.</td>
<td>72 (0.99%)</td>
<td>56 (0.73%)</td>
<td>- 16</td>
<td>22.22%</td>
</tr>
<tr>
<td>African Amer.</td>
<td>415 (5.70%)</td>
<td>461 (5.97%)</td>
<td>+ 46</td>
<td>11.08%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>246 (3.38%)</td>
<td>236 (3.06%)</td>
<td>- 10</td>
<td>4.07%</td>
</tr>
<tr>
<td>White</td>
<td>6,471 (98.95%)</td>
<td>6,860 (98.88%)</td>
<td>+ 389</td>
<td>6.01%</td>
</tr>
<tr>
<td>Multiracial</td>
<td>17 (0.23%)</td>
<td>56 (0.73%)</td>
<td>+ 39</td>
<td>229.41%</td>
</tr>
<tr>
<td>International</td>
<td>146</td>
<td>228</td>
<td>+ 82</td>
<td>56.16%</td>
</tr>
<tr>
<td>Unknown</td>
<td>103</td>
<td>103</td>
<td>0</td>
<td>0.00%</td>
</tr>
<tr>
<td>Saginaw</td>
<td>2,474 (32.87%)</td>
<td>2,573 (31.95%)</td>
<td>+ 99</td>
<td>4.00%</td>
</tr>
<tr>
<td>Bay</td>
<td>1,186 (15.76%)</td>
<td>1,225 (15.21%)</td>
<td>+ 39</td>
<td>3.29%</td>
</tr>
<tr>
<td>Midland</td>
<td>514 (6.83%)</td>
<td>499 (6.20%)</td>
<td>- 15</td>
<td>2.92%</td>
</tr>
<tr>
<td>Tuscola</td>
<td>619 (8.22%)</td>
<td>647 (8.03%)</td>
<td>+ 28</td>
<td>4.52%</td>
</tr>
<tr>
<td>Macomb</td>
<td>373 (4.96%)</td>
<td>458 (5.69%)</td>
<td>+ 85</td>
<td>22.79%</td>
</tr>
<tr>
<td>Oakland</td>
<td>162 (2.15%)</td>
<td>214 (2.66%)</td>
<td>+ 52</td>
<td>32.10%</td>
</tr>
<tr>
<td>Wayne</td>
<td>81 (1.08%)</td>
<td>98 (1.22%)</td>
<td>+ 17</td>
<td>20.99%</td>
</tr>
<tr>
<td>Other Michigan</td>
<td>1,252 (16.63%)</td>
<td>2,048 (25.43%)</td>
<td>+ 796</td>
<td>63.58%</td>
</tr>
<tr>
<td>Other U.S.</td>
<td>43 (0.57%)</td>
<td>64 (0.79%)</td>
<td>+ 21</td>
<td>48.84%</td>
</tr>
<tr>
<td>International</td>
<td>146 (1.94%)</td>
<td>228 (2.83%)</td>
<td>+ 82</td>
<td>56.16%</td>
</tr>
</tbody>
</table>